# Herald <br> PUBLISHED WITH THE NEW YORK TIMES AND THE WASHINGTON POST 

## Veteran of the Last Laugh, Kohl Keeps Smiling



## Election Countdown Is On for Italy's Would-Be Savior

By William Drozdiak


Clintons' Inner Circle Falls
Victim to Its Own Intimacy

| By Maureen Dowd |  |
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movenent Forze Iatia (Let's Ga, Iunyl) has See ITALY, Page 2

## North Korea Stopped Nuclear Inspectors From Crucial Tests

| By David E. Sanger <br> ver Yaxh Time Service | capital There were also sudies at facilities at Kim 11 Sung University in Pyongyang. After the leam briefs Hans Bix, the atomic |
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|  | See KOREA, Page 5 |


\section*{Ready to Die for White South Africa? Maybe Not <br> | By Paul Taylor Washington Past Service |
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Two Spains Collide at the 'Tree of the Apparitions'

By Alan Riding
EI ESCORIAA, SNpan - Faces rense with expoccanion,
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To the failhful, then, it seemed quite normal that the
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Reponding to bim, bough, is the Virgin herself. Or so the
pilgrims believe when Mrs. Cuevas uses her monthly mes-
suge to atuack the mayor and be town comacil and to urge
 said recently. "The Son of God has chosen it." And as the dispute has increased, Spain as a whole has
become become engis
country's agcold battle between right and left. between the the Roman Catholic Church and scciety, between its devout and
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## Pentagon Argues

 Against UsingForce










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By Alan Cowell
New Yack Mmas Sorice


## Settlers Are Above Law, Israeli Rights Group Says

| By David Hoffman ERRUSALEM -1 lrarl's arny and lawenforcement 5 system bave systematically | mid omplinimo out of tar of the police |  | oting at the legs of Palestio- |
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## Papal Aide to Meet Arafat and Gadhafi

ITALY: The Nation's Would-Be Savior Stands Ready











## WORLD BRIEFS

Rail Traffic Is Disrupted as Police Defuse Bomb at Station Near London




Russia Agrees to Pull Out of Latvia




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Mexican Banker Reported Abducted





 Nixon Meets With Russian Extremist



 Cardinal Is Seized by Bravil Inmates



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## TRAVEL UPDATE

Egypt Invites Tourists to 'Safe Places'
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## THE AMERICAS / CETTING CROSFR <br> INTERNATIONAL HERALD TRIBUNE, WEDNESDAY, MARCH 16, 1994 <br> 

## Amid Political Fog, Health Plan Takes Shape

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UPDATE
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- POLITCCLL NOTESX

You Be the Judge: Can They Fill the Gap?
 tration picks up the pace on filling judicial vacancies. The adminis-
tration, which began with a record 109 ppenings left from the Bush administration has failed so far io cut the massive backlog $A$ total
of 110 of 846 foderal jidgeships are unflled, acording to the Administrative Office of the U.S. Courts So far, the Senate bas confirmed oorly 43 judges named hy
President Bill Ciniton, But administration officials say the pace of oominaions is picking up - nime Clinton chrocess were confurmed
lass weets and dozens of candidates are goimg through final background checks.
White House officials say Mr. Cinton's oominces are much more
 White House counsel Beenard W. Nussbum, said, "The ABA has
rated 63 percent of our judges well quasified.' Only about half of
 reviewing judicial oominations, and the Senate Yudiciary Commititee
both move with som dispach in in in posible he backlog could be
aimost halvied hy late fall. But Mr. Cotler may have to do some prodding if be wants to reach that goal.
Admiral Gets Southerm Europe Command WASFINGTON - The- White Honse has named Vice Admiral
 perations: the Hav's top admiral
Acations at the Pentagon. He was dine dirirector of of operations for U.S. forcces io Eerupen from 1989 to 1991 . During that time. Adminal
Smith ovesaw operations that supported U.S. air attacks into Irag
 It's Down to the Wire on Rostenkowskl CHICAGO-The remnants of the onec all-powerful Chicazo win the party primary for Reprasentative Dan Rostenkowski, the
whaimant of the House Ways and Means committoc. The IVe way
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First Lady Hedges on Whitewater Losses Clinton 'Not Angry,




## Women's Activists Hold Judgment On CancerStudy <br> Ex-Justice Official Says Resignation Was Forced by 'Private Issues' Only


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131.24f ( 40 m ) high performance sloop delivered December 1992 by Concorde Yachss, Thailand Berpstrom rigged with winged keel and semi balanced aerofoil rudder. Exceptiona
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## HOMELAND: Right 'Betrayed'



## CULT: 2 Spains Meet at El Escorial

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## Clinton Extends Moratorium On Nuclear Tests Until 1995

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KOREA: North Inhibited Inspectors in Crucial Area


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These days the Welsh Dragon is a real high flyer since two international glants of the aero engineering industry chose Wales: British Airways has its new englneering base at Cardiff Airport and recently General Electric (USA) has moved to nearby Nantgarw, where they service aitcraft engines for famous names like CFML Rolls Royce and Pratt \& Whitney.

With more than a little help from the Welsh Development Agency, both companies were not merely able to find the right site,
but also the night people from Wales skilled and flexible workforce The WDA has also assisted in the development of a local supplier infrastructure to ensure vital components are always at hand To get your business off the ground, put the Welsh Advantage to your advantage. Call the team at Welsh Development Inter national on +44222 666862, or write to Welsh Development International, Welsh Development Agency. Pearl House, Greyfriars Road, Cardiff CF1 3XX

## ONE DRAGON



THE WELSH ADVANTAGE.

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Justice has prevailed!
With a unanimous decision in the $A M D{ }^{\bullet} 80 \mathrm{C} 287^{\prime \prime \prime}$ microcode case, a federal court jury has confirmed AMD's right to sell microchips containing Intel microcode. AMD will continue to supply Am $386^{\circ}$ and Am486 ${ }^{\text {m }}$ microprocessors without interruption. That is good for us, good for the industry, and good for you. In that spirit, we call upon Intel to end the legal harassment of AMD in the courtroom and recognize the value of fair competition.

After all, AMD has provided innovation and aggressive competition to the microprocessor marketplace over the past 12 years and through the four generations of microprocessors from the Am8086 to the Am486.

We are committed to providing
innovation and better value within the Microsoft ${ }^{\circ}$ Windows"compatible standard. Our high-performance and low-voltage microprocessors have earned us numerous awards, including PCMagazine's Technical Excellence Award and Byte Magazine's Award of Distinction.

It's all part of our strategy to deliver the microprocessors the market demands, and we've made good on that promise. In the past decade, we've shipped over 60 million X86 microprocessors-over 20 million in the last two years alone.

Innovations will continue. Our new K5 microprocessor, with a proprietary architecture, will be sampled by year-end. K5 is a high-performance fifth-generation Microsoft Windowscompatible microprocessor.

It's a thrilling time for AMD. We
are focused on winning in the marketplace through tough competition, innovation, and differentiation. That's the kind of attitude you'd expect from a company that had more than $\$ 1.6$ billion in sales in 1993-a
Fortune 500 giant with over 12,000 highly trained, motivated professionals who are dedicated to success.

Rest assured, AMD will continue its history of success and leadership into the 21st century.


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Advanced Micro Devices „Code Of Honor.


## Herald mawe

## A Clearer Focus on China

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## Marginalize Extremists




## If Kohl Were to Fall




## Other Comment

## No Compromise With Hate









On China Policy，Washington Should Start Afresh

| $\mathbf{W}^{\text {ASHMNGTON }}$－Say Mis for Warrea thto China：It makes his handling of Bosnia look briliant by comparison．The end of winter hrings penchant for launching the low－key Chrisoopber at a high－profile diplomatie problem as a substi－ tute for a elear，effeco ve policy． <br> Almost a year ago．Mr．Christopher went off to whip the Europeans into shape on Bosnia，only to Europeans were equally responsible for the policy mess on Bosnia．On China，the secretary of state． policy disaster all on their own． <br> By the time Mr．Christopher left Bejing on Mon－ day，he had made a bad situation worse with a visit that should never have been made．The odds now are that the administration will come out with the worst of all worlds on China：trying to compensate for political errors through economic pressure． In the last six months Washington has given the crumbling Cormmonist dictatorship new political legitimacy by secking a＂dialogne＂on human in the teeth by the Chinese，President Bill Chinton may be forced to maintain his credibility by can－ is helping make China more of a capitalist nation． fe would have been better off the other way China while withholding the political approval that Mr．Clinton conveyed by welcoming Chima＇s president for a hilateral meeting last November in administratioo has pursued． <br> Astonishingly，in the wake of the deliberate |
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Try Paying The Settlers To Leave

## For Aid to Work，Help the Poor Help Themselves

The Time to Save Fish Stocks Is Now


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Try Paying To Leave

No Racial Reform on a Racist Base

By




## LETTERS TO THE EDITOR

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## Death in a Crowded Street: <br> Once We Were Shocked

## By A. M. Rosenthal

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Thau, I hints, was Mr. Palfrader'spoin
Keeping Rabies at Bay
Rers, Fegding): "Nonrabid Britain" (LerMy husband and 1 have rraveled
through most of Europe, taking hhe dogs with us in the car and trailer. Our dogs
are propety vaccinated and it is therefore impossible for them $n$ or bring rabies
to Britain We have official cerificates
 uscless once we cross the Channel
M Myble a solution would be o bring
the does to a vecerinarian approved

and vaccination
lunderstand ihe fear of rabies; what a

 and dogs will die. Wouldn't it te beter
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to pe prepred for this terible eveat?
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witnesses in New York - en exceuruion
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while a woman was kililed and bow
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nualy happen, hhat lime seters very dis-
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But how can you
But how can you write hhat to children
who cry at me memory of Catherine
Genoves, and the manner of her
cry at the memory of Catherine
Henovese and the manner of her yying?
He Nork Tmes

1993

## RISEINEARNINGS

The Board of Directors of Lafarge Coppese, presided by Chairman
Betrand CoDomb, met on March 9, 1994 to review the group's
 efore interest and tax, operating
representing a nise of $10 \%$ on 1992
recovery in North American business, the gypsum division,
nd an increased contribution from central Europe, a steady contribution from growth areas as a wh
a steady contribution from growth areas as a whole. and the fails in the Spanish cement business, concrete and aggregates, and speciality products.

## Sales <br> Net incoome, group share <br> Net income per share (fRF)

IET INCOME, GROUP SHARE, UP 26\%
Net income, group share, was up $26 \%$ from FRF 1.228 million in creased holdings in a number of subsidiaries meant that this ise was sharper than that in operatiing income. Net income per share was FRF 23.5 representing a rise of $10 \%$
from FRF 21.3 m 199. The Annual General Meeting of Shareholders will be asked to approve a dividend of FRF 9.00 or FRF 1350 including tax credit The impact of the bonus share issue in November 1,933 means hal

## NCREASED INVESTMENT

1993, group investments totalled FRF 43 bn, up from FRF 3.6 . This was financed out of working capital provided by 1992 and proceeds of divestments amounting to FRF 0.7 bn Exchange of securities represented a further FRF 1.1 bn, notably connection with the wap offer for Asland shares.
The group also continued its expansion, strengthening its duustrial bases in Germany, Turkey, Morocco and Greece Czech Repuhlic, and acquiring new businesses in the US, France and Spain.

STRONGER FINANCES
The success of new share issues by Lafarge Coppee and Lafarge COPORation helped raise consolidated stockholders' equity from aiso substantially reduced debt down from FRF 9.7 bn at the and of 1992 to FRF 5.5 hn at he end of 1993 .
ararge Coppée can thus call on these new nsources to pursue earnings.

v
＇The Flag＇：Revolution That Wasn＇t By Sheridan Morley
Imenmional Handid Trbeme

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20－year－old D ovel about dhe radical vicar of
Thaxted in Esex，Corrad Noch．who was fam－

 $\frac{\text { seres of fragmentary saznes metcun }}{\text { LONDON THEATER }}$ story of another radical of the era．John Roccing
hamim Booth men ane haunted to the memocies of orld War 1 and still surroumded by it mankin wounded，and they are charissatically played by
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hasjust ended a selloun West End season，and is
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Merchant，No Ivory

＇The Paper＇：Kinder，Gentler， A New Edition of＇Front Page＇


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# INTERNATIONAL HERALD TRIBUNE, WEDNESDAY, MARCH 16, 1994 

## Singapore Inc. Invests Its Assets in the Region

## A

spart of its am-
bitions hitious drive to
develop a strong exteranal econory by the end of the centu-
ry, Singapore recently an-
nounced plans to increase nounced plans to increase
investrment in the newly developingent in the newly de-
dia. Burma, Cambedia.
Via.
Vial Vietnam and Sri Lanka -
nations that have traditionaly lagged behind Asials
Tront-runners Tis new strategy entails
spending roughly 30 percent to 35 percent of the nation's foreign-exchange reserves
on development projects in these emerging economies over the enexit 10 to to 11 yemiers.
Given that Singapore has the iven that Singapore has the
world s largest foreign-exchange stockpile after Tai-
wan, there would seem to be wan, there would seem to
plenty of cash to sprea pround.
as not difficult to gre he "ring to expand ." feels Neighboring countries can provide what Singapore or and land. In recoun lato benefit from Singaporect apital, expertise, technolo During a recent rip to iniar, Singapore Prime Miniser Goh Chok Tong angy meant his government
would slowly move away utting the country's serves into relatively saife, bue-chip investments. that Singapore will move with extreme caution. In the beginning, only about 2 per-
cent to 3 percent of the ountry's reserves will be ested in emerging counlocited in sate économic purpose of chane express ind


Bangalore Technology Park

Announcing plans
to invest in the
Indian subcontindian subcontinent, the Singarevealed is intention to fund and develop a 58 -acre higb tech industrial park in galors in southem India Scheduled to open in late
1995, the Bangalore Information Technology Park will comprise factory, office and residential areas to meet the needs of manufe in electronics. computers and telecommunications. American high-tech giants AT\& and Buchor tenants. but other global technology companies have also ex pressed intruments. MotoroTexas Sismens.
With a projected cost of $\$ 157$ nillion. the industrial park is ue mime Minister Goh Chok Tong and Indian Prime Minister P.V. Narasimha Rao. It was orginall conceived during
neecting in Jakarta

The project moved rapidly Tron conference table to the drawisg board and funding formation of a six- member
consortium called Informa consortium called Informa-
tion Technology Park Investment (ITPI), a Singa-pore-based company tatat
will own 40 percent of the

AT\&T and IBM are expected to be the anchor tenants $\begin{array}{lll} & & \text { wh } \\ \text { park. ITPI comprises three } & \text { ant } \\ \text { ping } \\ \text { Singapore government- } \\ \text { linked companies in addi- } & \text { wele } \\ \text { line }\end{array}$ tion to private investors, including the Singapore-Indi-
an Chamber of Commerce an Chamber or Commerce are the huge Tata industrial group, with a 40 percent share, and the Karnataka
state govemment, with a 20 stare, gover share.
percent From conception to the beginning of construction
took just six months, a virtutook juracle in India, where red tape can delay projects fig
for years. During his lion
round-breaking speech Mr. Goh noted tbat the
speed of the park sprogress
is testimony to India s deter mination to india $s$ deter conomyBangalore, the capital ciry choice for the technolog park. Often called India' Silicon Valley, the city is computer hardware and sof ware companies, includin Packard and IBM. Mean while, communications gi-
ant Motorola produces com ponents for mobile radios as ell as cordess and cellular ore first gained its reputa on as a bighted its induputa enter when India's space years ago. India's computer manu acturing industry may still its Asian neighbors, but its fight ro calch up seems to be producing results. In 1986 $\$ 24$ million; last year thal hgure surpassed $\$ 350 \mathrm{mi}$ plements division of the In This advertising section was produced in its enarirent. It was written by Joseph R. Yo

This adverisisurnl Tribune's adverising dep.
temational Hernce writer based in Singapore.
$\underset{\text { gersh a fre }}{ }$


The world Gets Smaller

Voice, data and images traverse the globe-putting information in the hands of people who need it, when and where hey need it. It makes for fierce competition.

The growing challenge is to apply telecommunications techrology to create real business advantage. Better and faster. Singapore Telecom has estabished a reputation with more than 3,000 multi-national customers to do just that.
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All geared to helping defiver information where it counts. Next
door, or on the other side of the world.

## THE CHALLENGES INOREASE

Singapore Telecom

## NYSE



## BUSWIESS <br> International Herald Tribume, Wednesdyy, March 16, 1994



G-7 Fails To Find Solution On Jobs


## Televising to a Continent

Uphill Struggle for Pan-Europe Stations

is buying in Eur
skepticic wrong
it will non De
It will ant be easy, Detioled It will ant De easy. Decailed ssatistics on audi-

'Audience research at this stage is a bit of a mishmash. stage is a bit of a mishmash.
Advertisers have still got to take this step on a wing and a prayer.
Aarry Reid, chairmana, Ogitry \&
Mather Europe
Ther
mishmash" said Hary Reid, chaiman of Ogily
 While Europe's policicians have firmed a Euro-
pean Unior, he realiy on the frund remains
more one of national markets with their own
 Super Channel, for instance has largeted wbat in
Bnitain are defined as the ABs - hhe top scoioco-
oomie strala

See CHANNEL, Page 15

## OECD: an 'Unhappy' Group?

 PARIS - The US-backed caniination for ocronomic Couperaxion
and D Devlopment on Tuesday as-
siled the stewardship of

 Tve" to its 22 member nations
The candidate Donald






## Kantor Cites 'Disrepair' in Japan Trade Tie

| WASHINGTON - U.S. Trade | chi Kondo, spokesman for the Japanese delegation, responded: "Ow trading practices are not responstio |
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| adminismation is is setious diseparir. |  |
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| ble" Mr. Kantor ssid in propared |  |
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| Means subcommintee on trade. |  |
| sibility of a trade war but listed a series of trouble spots in trans-Pa-cirie trade and puit Japan on notice that it was nol doing enough to spur global growth through trade. | (Reulers, AP, Bloomb |
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| Recennty Japan hass missed a | gy costs |
| mber of opporturities to show a |  |
| tor said "Japan will have to be dramatically more forthooming if we are |  |
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| to retum to the negoiation lable ${ }^{\text {His commens came as the Japa- }}$ |  |
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| nese government reporred Tuesdaythat the country's stubborn trade |  |
| surplus rose again in February. The | Suaf |
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| sonal laciors grew juse over 3 per- |  |
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| from $\$ 10.57$ billion in February |  |
| 1993, the Ministry of Finance said. |  |
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| Washingwon was $\$ 4.34$ bilition, a |  |
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| whecher Japan will a |  |
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| its curteni-account surplus tha pledged to accomplish last |  |
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| account measures trade with the conswling firm IDEA |  |
| both in mercbandise and in such services as banking and tonrism. |  |
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| pluses have seres |  |
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| same of Japan's rrading partuers, including the United Slates" Mr. |  |
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| Kantor went on "It serves as a |  |
| the pace of economic expansioo and job growth in other nations." At the jobs conference of the lead- | ve |
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|  | it in February. Capacity |
| ing industial nations in Detroit, S | See DOLLAR, Page 14 |

## MEDIA MARKETS

A Magazine's Princely Debut

By Erik lpsen
Inemaiconal Herold Thikose
 LONDON - Starting up a new magazine is
almost invariaby a ficecy yusins. That is unless
you can hold our inauryural press onfer


 arine "deserves to succeed.".
It eerainly docs male it esier." said Peter. "It cerrainly does make it casier." said Peter
Murray the publisher of the oev loosy architco-
ture magagien "Perspectives," which made its bow na Tuesday. Make no mistake about it "Perspectives" is the
oew monily magavine about architecture that

 he prows the magazine and that hopes to worn
frofits oo it into instiule schnlarships. In caseyou missed the point there is the princevis
crest -a a crown and liroe plumes - no the orver next
issuc: a picuure of the prince himself tranpposed agginst the facade of SL Paul's Cathedral. Then there is the prinex's article "Powers to the







Adobe Offers $\$ 500$ Million For Aldus

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CURRENCY \& INTEREST RATES


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During the Renaissanc rusted advisors helped $\quad$ banker and client. It's also abour
building for the fure $\begin{array}{ll}\begin{array}{l}\text { crusted advisors helped } \\ \text { administer the finances }\end{array} & \begin{array}{l}\text { building for the future, keeping } \\ \text { assets secure for the generations }\end{array} \\ \text { to come. }\end{array}$ and prorect the incerests of private individuals. The role demanded judgment, commitment and skill. Today, clients find that same personal service at Republic National Bank. We believe chat banking is more about people than numbers. It's about the shared values and common goals that forge srong bonds between

Banking Clients Have Always Expected Outstanding Personal Service.
Today They Find It With Us.

to the group's atrong balance sheess, risk-averse orientation and century-old heritage. All banks in the group are locally managed, attuned to the language and culture of their customers. They share a philosophy that emphasizes lasting rela tionships and mutual trust. Those values were once the foundation of banking. At Republic, they have been and always will be.

## REPUBLIC NATIONAL BANK

 OF NEW YORK (SUISSE)SAtimeless Values. Traditional Strength.
Muno



DOLLAR: Gains on Rate Ideas
 use rose to 83.4 percent from
rrived 83.3 percent in J Janua
Andylyst said
 be er concern to Alan Greenspan Board, when deciding on Try The dollars silipped fopan 106.130 ye changes in monetary poicy. inflation is minimasl" said Aurren

 Foriegn-xchange traders also saw the industrial output data as
offering the Fed a clearer path toward raising interest rates, and they bid the dollar righer againss mosi The dollar rose to 1.6973 Deutswith 1.6910 Monday in New York The dollar rose to 5.7330 French tracc from S.740, and to 1.4440 Swiss francs from 1.1355. Stecting
slipped to 51.4906 from 51.4958 .










## European Stock Prices Post Strong Gains



 SWiss srocks closed highar on investors interest in
 days. Begian soccks closed itite changed as miver
tors waitec for camings figurs to come out during (Bloomberg APP)

## WORLD STOCK MARKETS

U.S./AT THE CLOSE Amoco Corp. Hints at Restructuring CHICAGO (Resters) - Amoco Corp, which has cut 5600 million
cosis and 8.500 jobs since a 1992 resturucturing said Tuescay it mast.
 structure are necessary and approppiase to maimize our compeaiay
posioio, Amoco's statceic planuing commintee said in a letter seant to


Kemper Sends Initial Smub to GE
 Corp, but would review the proposal formally at its next board meeting


 Cash Flow Improves for R.H. Macy


 Phillips Offers Plan to Fix Platform
 North Sea, The plan, dabbed Erofisk $\Pi A$, is the third option offered by the energy


 Capital Cities/ABC Splits 10-for-1



 dodimod to sey how M. M. Biffert voved in the b
stocke, or whether be endorsed the stock spplit.

OECD: Candidate to Head Organization Says It's Now Too Bureaucratic





## Russia Leaders Worried About Output Plunge

## On the Road Together

## Accor, Carlson Form Global Agency

| Compiled by Our Suaff Fram DLpparci |  |
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| tion in Russia fell a record 24.1 pencent in February from a year ers on Tuesday to consider declaring an "economic state of emergency. | ent's upper bouse to plan |
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|  | The report belped the ruble con- |
| said February Outputst rose 2.3 percent from January's depressed levels and average daiyy production, ad- |  |
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| 1993 fell 162 percrean anturt an for 18 percent decline in 1992, when economic reforms were introduced |  |
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| The machine-building sector has suffered the sharpest deciine this year, slumping 4o perchi nom ry showed a 32 percent drop, the zovernment statistics agency said. |  |
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| The data defy government forecasts for an 8 percent fall in production this year and spel troab |  |
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| for the its proposed 1994 budgen. |  |
| even beiore it is officially adopted, because low production means low tax revenue to fund its ambitious spending plans. | tion is iticly to be only tempor |
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|  | mitted iseeff to large subsidies and |
| The dismal report proropted Vladimir Shumeiko, the president of |  |
|  |  |



CHANNEL: Building Pan-European Television Proves an Uphill Battle

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## Small German Rate Cut Seen <br>       On tert break But the con <br>  <br>  count rate in the second quarter. Although many of the conditions needed for an official rate cut were in place analysis said it was too owiciar race cur werrem plact, analysis said it was too    



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## DOING BUSINESS IN CHINA

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March 22nd, 23rd and 24th, 1994
PARIS
A How to invest on the chinese market
A Banking system
A Capital risk
A Taxation
A Business law

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## Atcrald Eribune

# Daewoo Industries Joins Korea Train Consortium 





 BP Favored for China Accord

## Kajima's Stock Prospers Despite Image Problems

| Bloomberg Buscness News TOKYO-With its image in role in Japan's unfolding influ-ence-pedoding scandal, Kajims Corp., the Japanese constracto be a glamour stock <br> But Kajima's shares have advanced an eye-opening 25 per- cent in the past six while other construction stocks have fallen an average of 4 percent during the same period. Kajima closed up 2 yen Tuesday at 950. Kajims <br> challenges, declining earningas and a protracted slump in ihe country's office markel Despite these woes, analysts saidthey believed Kajima's financial clout would be a big consolidation in Japan's ailing construction industry. Kajima is not saddied with big debts, which are dogging some of its competitors. In Japan, construction companies often agree to co-sign loans for real estate developers in order badly, the construction companies become habje for the loans. But Kajima's so-called loan guarantee ratio is only 3.6 perwith the industry average of about 8 percent according to Masatoshi Shioiri, an analyst at <br> That is a big reason why investors have snapped up Kajima shares. As competition for fewer contracts heats up, mergers or even bankruptcies will become common. The players with the deepest pockets will be poised to gain. <br> Kyjima is nonetheless heading into a tough stretch. The compa- ny is forecasting pretax profit will fall 30 percent, 1062 billion yen, in uts financial year ending on March 31. The company projecrs sales to fall 13 percent, to 1.7 billion yen. <br> Legal challenges will not ease, either. Tokyo prosecutors last week raided Kajima's company headquartes and the home its president as part of its investiga- tion of Kistiro Nakamura, the former construction minister | million yen ( 595,000 ) bribe from the company to cail orf a <br> As the alleggions and arrests grow, Japanese central and local governments, along with companies spach as Toky Gas have pulled or delayed contracis wíh Kajima <br> The real danger is that Ka jima could be barred from the $\qquad$ <br> As the allegations and arrests grow, government agencies have pulled or delayed contracts with Kajima. <br> tracts to build facilities in Na gano, in central Japan, for the But investors wiflite out Kajima's troubles see plenty of underlying financial strength in the company, lt had assets of 3 trifion yen at the end of Seplember. <br> U.S. Alleges Bid-Fixing The U.S. government is seeknese construction companies for allegedly inflating the costs of work on a U.S. naval base by Pross reported <br> The U.S. Justice Department has complained the government was overcharged for work done at the base at Assagi, near ky , an official from Japan's foreign ministry said Tuesday. <br> The oficicial did not say how secking but reports purt the amount at 1.1 billion yen and said 73 companies were involved. <br> Construction Minister Kozo Igarashi ssiid his mimistry would look into the U.S. bass allegations into bid-rigeing are the job of the Fair Trade Commision of the Fair Trade Commission. |
| :---: | :---: |



The International Herald Tribune and the State Commission for Restructuring the Economic Systems of the PRC are delighted to welcome Asea Brown Boveri,

Caltex Petroleum and
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The International Herald Tribune and the
Conmistion for Restructuring the Economic State Commicsion for Ressuucturing the Economic business leaders to an unprecedented summit meeting on China's economic reform.
Is aim is to foster a dialogue as well as business development opportunities at the government and the international business community.

The Summit, "The Socialist Market Economy of the People's Republic of China, be held in Beifing on May 11ch, 12th and 13th of chis year.
Participating will be the major figures of the Government of China as well as key provincial government and state industry leaders. It will be people who are driving China's economic direction into the next millennium.

As you would expect with an event of this staure, it will be a closed-door me

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The 1994 China Summit will be the most significant gathering of intemational business and

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INTERNATIONAL HERALD TRIBUNE, WEDNESDAY, MARCH 16, 1994

##  <br> Natick    

$\xrightarrow{\stackrel{*}{*}}$




## 



# SIEMENS NIXDORF 

# ITT-WORLD <br> Toronto: Softdrink NEWS manufacturer Cott is re-engineering its business with R/3LIVE. <br> ners via Electronic Data Exchange. 




#### Abstract

With a profit increase of $184 \%$ in the past year, Cott Corporation requires a flexible $\Pi$ application system as a basis for the company's future growth. Siemens Nixdorf has met all of the needs with an open system architecture package, including scaleable hard comprehensive inte soration services At the heart of the gration services. At the heart of the ture is a high-performance RISC computer running the state-of-the compusiness application R/3 LIVE It is "Live" with Cott's customers, the retailers, and its supply chain part-


Cott's employees are "Live" with the system through more than 600 terminals across North America. And it's "Live" because of the ongoing system integration services. These are provided by the specialists at Siemens Nixdorf's "North American Center of Expertise", and include facilities management and global communications network. ship between Cott's personnel and Siemens Nixdorf. In fact, it has grown into a successful intemational IT partnership.

## Amstelveen: BS2000 - best protection for artists' copyrights. <br> For Buma/Stemra, the BS2000 ser

> Protecting the interests of artists: Buma/Stemra, in the Netherlands, has devoted itself to this task. For more than 80 years, this non-profit-makorganization for performing rights has represented worldwide copyright protection-whe music pubthe wors or authors. To manage its lishers or 1.5 million copyright owntotal of 1.5 mstemra depends on a ers, Buma/Sterra 100 universal Siemens Nixdning under the BS2000 computer, running tod to it via a system. Cow work an MX300 TRANSDATA computer and CC , cor the provide peripherals. Together, they provid Buma/Stemra with a fast and efficient information network which instantly springs into action, when compositions or publications are marketed. More than 2 million titles mark 1 million contracts and perforand 1 milion be instantly accessed mances canted from each computer.
vice cannot be copied. "The flexibility of BS2000 working with the TRANSDATA network is, for us, the best solution for intemational con-


Roubaix: Mail order company accelerates turnover, with the fastest printer.

La Redoute is presenting its mail order offers even more effectively. Customers are now receiving eyecatching mailshots, produced by Siemens Nixdorf 2240 printers, the world's fastest. They produce 340 pages a minute, two-up. The result pages a minute, two-up. The result
La Redoute customers leam about
the latest offers, even faster. Mass mailings are transformed into highclass mailings by the 2240 laser printers. Text and pictures are reproduced in razor-sharp quality. Improved quality and - above all - faster direct marketing for La Redoute also means faster sales. The first results were convincing: in the next 12 months, 12 more 2240 printers are on order. And not only for direct marketing. Thanks to their top-qualty output, six will be used for other tasks throughout the La Redoute organization, printing everything organization, prom invoices to correspondence.

## SIEMENS NIXDORF

Johannesburg: Reader's Digest,
looking good with Siemens Nixdorf.

Every year, Reader's Digest South Africa moves about 1220 km closer to its readers. That's the length of paper this publishing house uses for its direct mail promotions. The customers aren't just 1.5 million South African readers. They also in clude an increasing number of com panies which make use of a vanety of services offered by this world leader in direct marketing. The print ers are the key: as well as tried and tested non-impact printers, there are new, ultra-fast Siemens Nixdorf printers with LED-plus technology. They offer a huge choice of typefaces and special effects, and make
it possible to print two DIN A4 page alongside each other, providing Reader's Digest graphic artists with more creative scope in designing circulars. The Siemens Nixdorf printers process around six million sheets of paper a month, ultra-fast, and extremely cheaply. Each page costs Reader's Digest South Africa less than five cents, compared with six to ten cents for a normal copier. No wonder that Siemens Nixdorf printers are the best for Reader's Digest. "Our graphic designers are wild about the new system", says Colin Palmer, MIS Manager at Reader's Digest South Africa.

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London: Selfridges rings the changes with Beetles for their point of service systems.


Nieder-Olm:At Eckes, everything flows more smoothly on BS2000.


4



The old factory pass has had its day at Hoechst. Working with Siemens AG, Siemens Nixdorf has replaced it with an intelligent, multi-functionmissioned Siemens Nixdst comthe project Secause "it was impor the project because "it was importner who we cooperate with a partnertire responsibilit' says With the entire responsibility", says Wemer Schroer, project manager at Hoechst. So the chemistry was right beween the worid's second largest chemicals company and Europe's largest computer company. Siemens Nixdorf went to work with Siemens AG Semiconductors Division. After an extensive analysis, a new chip card was jointly developed. Combined with 250 terminals and 15 concentrators, it handles several tasks: recording hours worked, access
 the "passport photograph", with a colour code for the relevant de partment, in a single process. The computer controls access in sensitive areas of company operations; in the canteen, it will beable to register bills for meals and transfer the amounts for deduction from the workers' wages; in the vanous production establishments, it records the hours worked. The data is swiftly processed by the central compu ter, in time for incorporation in the next wage slip, for example. More protection against unauthorized access, and more cost-efficiency in accounting - all this makes Hoechst very enthusiastic about its new chip card system, and the cooperation that made it possible. Wemer Schroer speaks highly of the "good cooperation" and the "smooth course of project imple-


Copenhagen: Danish retailers play the right card with Siemens Nixdorf.

Denmark has set the crown on cashDenmark has set the crown. The new less paymerts are especially suitDanmønt cards are especilly y can able for small pally everywhere as be used practically every Kroner an alternative to Danish Kroner in - whether as a telephone card or in fast-food restaurants, senvice stations, kiosks or museums. The prepaid cards issued by Danmønt AS a company owned by the Danish banks and telephone companies, are based on chip technology from Siemens. The DMI 2 terminal he Danmønt cards was. It is linked to by Siemens Nixdor.IorfPOS syseither Siemens Nixdor lone version tems, used in a stand alone ver sysor connected to cash registurers terns from other manufacturers, throughout the retail trade. DMT
is very easy to use. After inserting the card, the balance due and the amount payable is displayed. Press a button to accept, and the amount is paid and recorded in the Danmønt terminal. Everyone benefits from this new cashless payment system. The retail trader no longer needs to give change, and needs less cash in the drawer. This makes it less attracthe dre thieves, And the Danmant tive to thieves. And the Danmønt card-holder has a convenient way
of paying which eliminates coins of paying which
and small notes.

## Maputo:

For Banco de Moçambique,the SiemensNixdorf client-server solution is chosen as anideal investment.

Of 13 computer companies that presented bids to Banco de Moçambique, only one emerged victorious. tion Siemens Nixdorf won the multi million DM commission financed by the World Bank, to provide Banco de Mocambique (The Central Bank) and Banco Commercial de Mocambique (Commercial Bank) with a modern EDP facility.
availability computers with ultra-fast RISC processors for central data work of RM 400 branch servers PCs and peripherals to form a client server network which connects 27 branches The contract included preparation of a secure computer room with installation of fire protec tion and notwo protec Now Banco Cork cabling. Mocambique will be operating with state of the art ating with technology. Information transactions loans, con transactions, loans, con tracts or currency bus ness can nowbe evaluated, exchanged be tween computers, and managed effectively. For the bank, it means greater efficiency and, for the customers, a better faster service. The Cen-

Few computer companies have Few computer companies have
shown such commitment to open and integrated systems as Siemens Nixdorf, the European market leader in UNIX ${ }^{*}$ multi-user systems and a founder member of all the

eading organizations for standard interfaces. Precisely the right qualications for France Telecom. The lixdorf to commissioned Siemens based on UNIX and OS/2 PCs to be perfectly integrated into its existing system architecture. More than 1,200 tower PCs as servers and the company-all integrated into the existing network infrastructure of mainframes, servers and PCs from other manufacturers. The success is due to close cooperation between R\&D engineers from the French PC plant of Siemens Nixdorf and technical specialists from France Telecom, as well as between the R\&D teams in France and Germany The result: France Telecom now has a modern client-server nety complement and strengthen each other. While mainframes manage the central corporate data, various applications run on the application servers - from customer and personnel administration, through work planning, to marketing. All data can be accessed means a modem distribution of tasks that introduces greater economic efficiency to the France Telecom organization.
well as the headquarters of the Banco Comercial, Siemens Nixdorf installed UNIX RM600 high

## SIEMENS NIXDORF

## Brussels:Totalisator organization backs a winner with Siemens Nixdorf.

Siemens Nixdorf's new System for the Pari Mutuel Unifié (PMU) - the Belgian totalisator agency for horse race-betting - looks like a winner. PMU has installed two BS2000 main frames at the Brussels headquarters, and more than 1,900 PCs at bet ting shops throughout the country. This computer capacity and spe-cially-designed software programs have PMU's customer service and administration running at a crack ing pace. The PC network means that the punters have more time to play their favorite game, because the period for betaing is now extend ed until shortly before the race. At the touch of a key, data is sent from betting offices direct to headquarters via a permanent on-line
ork. This means that, just be fore the start, thousands of transactions can accumulate, all running together in the central office. Secur ity is a key aspect of this critical ap inken. are "mirrore", so bith computer The mirrored on both computer the principle: double data proces. In opting for the Siemens Nixdor In opting for the Siemens Nixdy the right horse. The new system cuts through all the previous logis tical problems, and saves costs and a lot of time. But that's not all - the new organizational solution has generated some new ideas and will allow PMU to launch new types of games, such as the new 'Bingoal' football betting system.


Offenbach:Deutsche Flugsicherung orders "Best Security 2000", with BS2000.

zero. All installation work was com pleted in just a few weeks. Siemens Nixdorf has taken responsibility for service and DP management in the DFS computer center. Siemens Nixdorf also provides support in operation for introducing new SAP modules and servicing existing modules, using experts who know the systems inside out. For Deutthe systems inside out. For Deut-
sche Flugsicherung, this means sche fugsicherung, this means
not just more security, but also reduced costs. Just as you reduced costs. Just as you
would expect from a costeffective, all-inclusive



Stockholm:Siemens Nixdorf helps Swedishemployment offices find jobs.

To make sure that job-seekers get the right job at the right time in the ight place, Swedish employment offices have gone to the company with the nght answer: Siemens Nixdorf and its multi-level clientserver system. More than 750 UNIX ystems in local employment offices act as application clients for over 7,500 PC workstations across the country - from recrutment and pacement services through to job information, documentation, statis tics and archiving. All the compuers are connected to three BS2000 mainframes at the Stockholm mployment Center. The BS2000 ystems operate as database serv ers round the clock. During the day they provide the local computers with central data and printing services. At night, they batch-process
mportant data, save it and send the updated information back to the networked computers - in som cases, across up to $2,000 \mathrm{~km}$. The BS200 computes direct to UNIX. sofware in the local employmen systems in the local employment offices. Thanks to the client-server network, the Swedish employmen offices can give their clients much aster and more effective advice. They alwas have ups date infor mation on what jobs are being offered and by whom - and, using special program, they cand provid ob counselling at the individu level.

Plzeň: Pilsner Urquell goes tothe right source for its organizational solution.

When national trade bamiers came down, the Pilsner brewery in the Czech Republic threw away its old information processing system as vell. It was a relic from the past, totally unable to meet the needs of he newly-formed joint stock company. Siemens Nixdorf provided a new brew of hardware, networking, training and service. It installed an MX500 server using the SINIX ${ }^{\text {: }}$ open operating system and ser ing 80 workstations, all interconnected via the existing telephone net work. This meant cost and time savings and made it possible to set up a remote service line to Siemens Nixdorf ser vicetechnicians in Prague Munich and Paderbom. From those locations, prob be diagnosed and put right aithout delay often in a matter minutes, via the computer hotline The program is the L5000 market-specific software pack ge from Weihenstephan business onsultants, which runs all the brew ry's business management functions, from stores and accounting hrough to domestic distribution and export. In choosing Siemens Nixdorf to supply its organizationa solution, the original Pilsner brewars tapped into a rich source of xpertise, and is now geared up to compete internationally.

With Multimedia, Computers That Talk, Dance and Sing


Personal Assistants Fail to Win Over Would-Be Bosses

## Pilsner

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## Television, the Total Services Pipeline: No Need to Ever Leave the Living Room




## Whether it's easy access to international telephone

 lines, or setting up inter-office computer links, fast and efficient two-way communications are an absolute must for western companies doing business in the emerging markets of eastern Europe. Unfortunately, the existing public networks in these countries cannot cope with the traffic demand and this creates a severe problem for many companies.The solution? Take advantage of our enviable eastern connections. Thanks to our modern satellite capabilities, Telekom can help you create and build up your own exclusive state-of-the-art east/west communications links in an impressively short time, and always at a competitive cost. As a leading and active member of the international satellite operator associations, we have access to the world's largest satellite capacities. Our considerable experience and in-depth knowledge of satellite technology, allows us to give you total support in realizing your needs. Our expertise in turn, is backed by a history of close cooperation with our neighbouring telecommu-


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Koblenz.....
International Kyy
Account Management nications authorities in the east. It is, therefore, no surprise that Telekom is the leading provider of satellite based data networks and services in eastern Europe. We have many other customized solutions to help you. For example, "Delos" is a Telekom service that has been especially developed for companies who need direct access from eastern Europe to Germany's telephone network and the world beyond. You can enjoy high quality two-way voice, fax and data transfer and avoid the frustration of waiting for a free line.
So - if a demanding communications challenge is looming on your eastern horizon, have a word with Europe's No. 1 - Telekom.


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## Technology and the Simple Life: In Scotland, Dream Nears Reality

## U.S. Newspapers Rush to Get On-Line

## In Germany, Mobile Phones Take Hold

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BRANDON MTTCHENER is he Frankfit

| By Robert Frank <br> AN JOSE, California - It was an important week. Anme Zeisse, a hos for the compoter chat service of the San Jose Mercriry News was expecting a big turnout <br> on hand at Governor Pete Wrison would be spending 45 minutes answering questions from WSers. <br> Thile fewer than a dozen users tapping on their keyboards at once is considCwd an average sized chat, Mrs. Zeisse was expecting a whopping of people. Tromich only, with people standing outside the door. <br> "T'm going to be doing crowd control," Mrs zeisse said, giggling. Mr. Wilson is oot the firs politician she has hosted, thanks to the growvice "When these people want to get on-line, they tend to approsch the Mercury News." <br> Newspaper journalists, once afraid of be commerg victims of their profestio <br> More than ever before, on-line services such <br> as America Online, Prodigy and CompuServe newspapers such as the Mencury News and The Chicago Tribune. Recent additions inchude The Atianta Joumal and Constitution, News day and the Los Angeles Times. <br> More newspapers are expected to join. A conierence on moteractive nowspapers held in twice the number that showed up at the conference last year. <br> Institute of Technolos ize the Massachnsetts Information Design Laboratory, millions of dollass are being spent stndying how to take most of the paper out of newrpapers. "We are focting <br> delivery are focusing on the information, oot the Center's marketing manager. "It's a matter of <br> The newspaper's research showed that a sig <br> fificant number of people said if they could get <br> all their information on-line they would, Mr <br> Parr said. "It's interesting because it's a group <br> of peopie who are probably heavy readers wef," Mr. Parr said. "They probably don' <br> walch that mach relevision miless ji's 'Star Trek." <br> For the past 10 months Mencury Center has <br> been proviting that information. More then 5,200 subscribers, paying $\$ 9.95$ per month <br> cruice the electromic newspaper's daily news <br> personal, real estate, heif wanted or antomo |
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Experts say E-Plus will attract a new class of users by making phones smaller, lighter and cheaper.

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## Page 26 <br> SPORTS

Cagliari Slips Past Juventus to Semifinals



Playing Soccer's Power Games

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 and Johannsson, as FIFA's lord
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## Intrum's Skipper Cracks the Whip and Catches Up

## By K cith Wheatley













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nothing disisu rests on the outcome. it is ikdy that Lhe stadiums will nol be full
Inded
Indeed, AC Milan, he latian champion grinding
its way wreck by soulles wock to another champion
 Vows Action in Marseille Case

PARIS -The new president of the French
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Simonet has been urged by FFA's seneral sec-
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## MINES

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## New French Chief


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CALVIN AND HOBBES


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## The Trick to Making Final Four Picks: One Game at a Time

## Shooting

By Jere Longman New York Tmes Service


 of shoing booty for the Olympic sport
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| By Malcolm Moran New York Times Servier | quille O'Neal, you ended up with two other guys. You sneaked a look at the 1981 Mideast Reqiona |
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first time since 1989 , and the sate of Wisconsi

 Green Bay in a regional final at . . . Los Angeles? Is this
Lights.
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## SIDELINES

Gant, Injured, Is Released by Braves






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 After Heisman, Ward Wins Sullivan INDIANAPOLLS (AP) - Charlie Ward, the Heisman Trophy winner
trom Forida State, won the Sollivan Award as the outstanding U.S.
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 Citing Cost, Vikings Cut McMahon







## For the Record

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(AP)


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German Swimmers Cite Drug Use by Children



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## New York Violence: A Yoko Ono Musical


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